

The Diagnostic Specialist

2018 Roadshow Presentation

Disclaimer



These statements are related, among others, to the intent, belief or current expectations of the customer base, estimates regarding future growth in the different business lines and the global business, market share, financial results and other aspects of the activities and situation relating to the Company.

Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those expressed in or implied by these forward-looking statements as a result of various factors, many of which are beyond the ability of DiaSorin S.p.A. to control or estimate precisely.

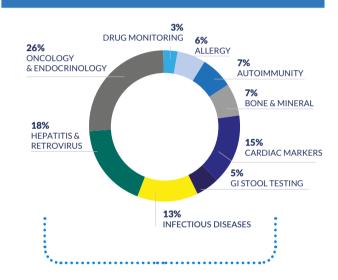
The Company does not undertake to update or otherwise revise any forecasts or objectives presented herein, except in compliance with the disclosure obligations applicable to companies whose shares are listed on a stock exchange.

Piergiorgio Pedron, the Officer Responsible for the preparation of corporate financial reports of DiaSorin S.p.A., in accordance with the second subsection of art. 154-bis, part IV, title III, second paragraph, section V-bis, of Legislative Decree February 24, 1998, no. 58, declares that, to the best of his knowledge, the financial information included in the present document corresponds to book of accounts and book-keeping entries of the Company.

We operate in two IVD segments

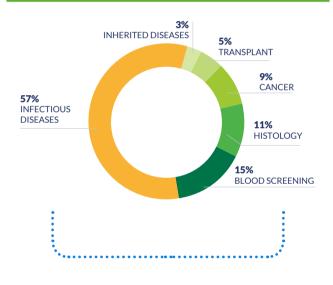


Immunodiagnostics: ~ 18% of IVD market





Molecular Diagnostics: ~ 12% of IVD market

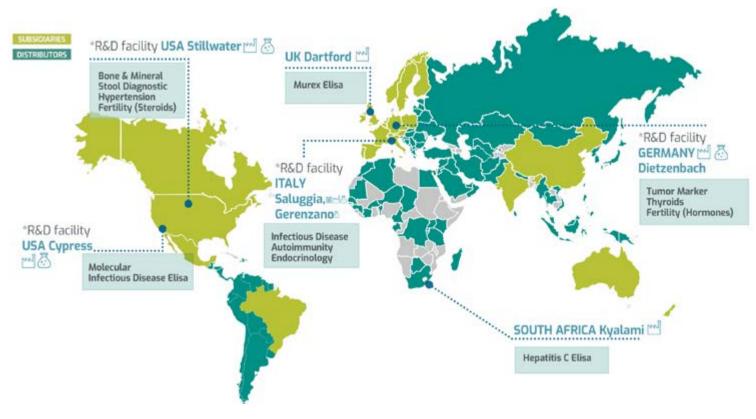




Where we are

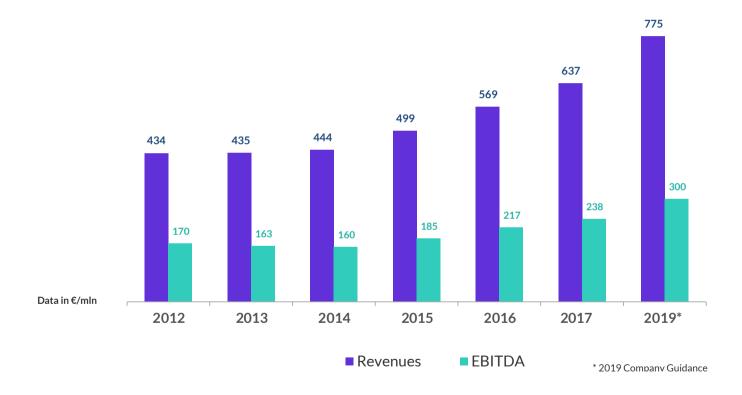


The Diagnostic Specialist



Revenues and EBITDA





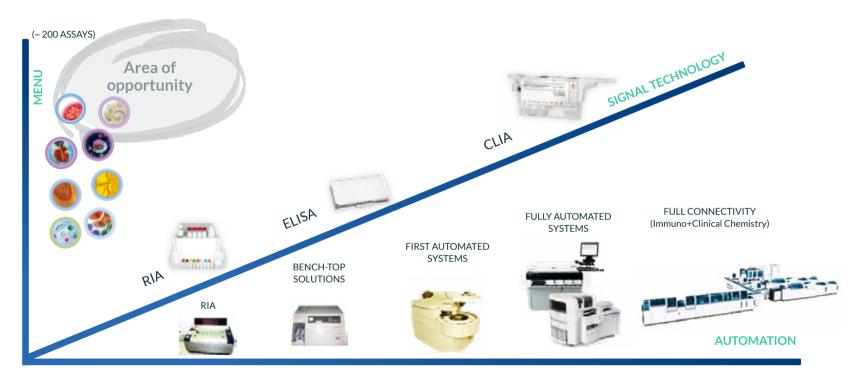


The Diagnostic Specialist

Immunodiagnostics

Immunoassay innovation: 1970-2016





LIAISON family platforms



Each test has 100 samples Same raw material its specific cartridge for each cartridge for routine and specialty tests Calibrators Diluent Magnetic particles New in 2019 LIAJSON° X LIAISON > LIAISON LIAJSON° X

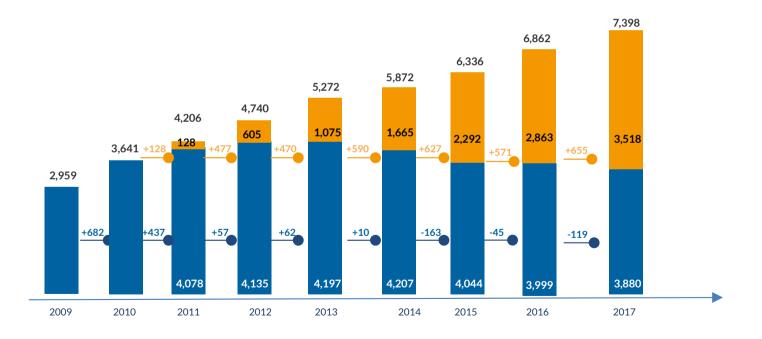
Installed base evolution











Menu positioning: 118 tests - the broadest CLIA menu



The Diagnostic Specialist

Free PSA Total PSA CA 15-3 CA 125 II CA 19-9 TPA-M NSE S100 AFP Τg Tg Gen II

hCG/ß-hCG

ONCOLOGY TUMOUR MARKERS TK Calcitonin Т3

THYROID TSH (3rd Gen.) Free T3 Free T4 T4 Tg To Gen II Anti-To · Anti-TPO

BORDETELLA

Toxin IgG

Toxin IgA

IgG

Plus (*)

Bordetella pertussis

Bordetella pertussis

Mycoplasma pneumoniae

Mycoplasma pneumoniae

MYCOPI ASMA

CHLAMYDIA

Chlamydia T. IgG

Chlamydia T. IgA QuantiFFRQN

OuantiFERON TB Gold

: ß2-Microglobulin

○ENDOCRINOLOGY

: GROWTH : REPRODUCTIVE hGH IGE-I

ADRENAL FUNCTION

Cortisol

DHEA-S

Ferritin

Folate(*)

ANAEMIA

DIABETES

C-Peptide

Insulin

Vitamin B12(*)

FSH Prolactin Progesterone Testosterone Estradiol hCG/ß-hCG Androstenedione SHBG

ENDOCRINOLOGY

○BONE & MINERAL 25-OH Vitamin D TOTAL N-TACT PTH II

OINFECTIOUS DISEASE

EBV FBV IgM VCA IgG EBNA IgG EA IgG H.PYLORI H. Pvlori IgG

TREPONEMA Treponema Screen SEPSIS BRAHMS PCT II Gen

TORCH Toxo IgG Toxo IgM Toxo IgG Avidity Rubella IgG Rubella IgM CMV IgG CMV IgM CMV IgG Avidity HSV-1/2 lgG

HSV-1 IgG

HSV-2 lgG

HSV-1/2 IgM **BORRELIA** Borrelia burgdorferi IgG Borrelia burgdorferi IgM MEASIES & MUMPS Measles IgG

Measles IgM Mumps IgG Mumps IgM VZV VZV IgG VZV IgM

OVIRAL HEPATITIS

Anti- HBc

HBc IgM

HBeAg

Anti-HBe

Anti-HAV

HAV IgM

HCV Ab

HIV Ab/Ag

CHAGAS

HT HTLV I/II

Chagas IgG

& RETROVIRUSES HBsAg HBsAg Ouant HBsAg Confirmatory test Anti- HRs II Anti- HBs II plus

OSTOOL DIAGNOSTICS C. difficile GDH C. difficile Toxin A and B H. pylori SA FHFC Rotavirus Adenovirus Calprotectin Campylobacter

OINFECTIOUS DISEASE Zika IgM PARVOVIRUS

Parvovirus B19 IgG Parvovirus B19 IgM

CHRONIC KIDNEY DISEASE

1-84 PTH Osteocalcin BAP OSTASE 1.25 dihvdroxy Vitamin D

○ENDOCRINOLOGY HYPERTENSION Direct Renin Aldosterone

OVIRAL HEPATITIS & RETROVIRUSES Anti-HDV

CHRONIC KIDNEY DISEASES

FGF-23 Ratio (Vitamin D 1,25-PTH 1,84) Sclerostin (*) Vitamin K (*)

* Under development

Menu positioning: 118 tests - the broadest CLIA menu





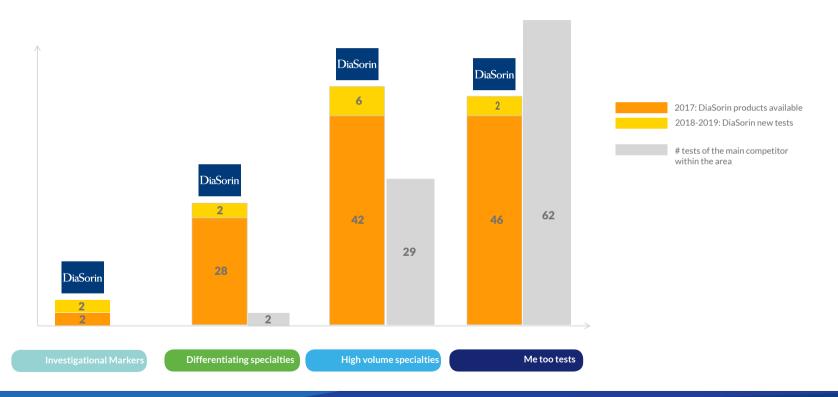






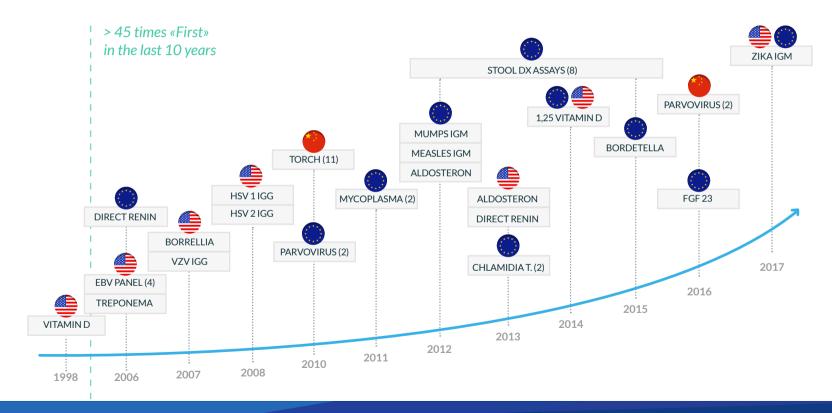
Where we plan to invest R&D money





DiaSorin «First»: Fully Automated CLIA assays





Development of Differentiating Specialty Tests



Internal Development e.g. ZIKA Test **R&D Pipeline** Leverage on LIAISON **Content & Technology Development of** differentiating specialty tests **Products creating complementary** opportunities that should generate €/mln 25-50 each Thermo Fisher Access to partner's specialties B·R·A·H·M·S New from 2019 DiaSorin

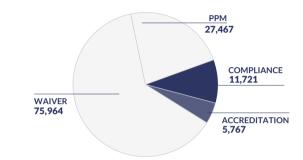
Differentiating specialties

LIAISON XS: the opportunity





- Moderate to High complexity POLs
- These POLs use Instruments normally found in Hospitals and Private Labs



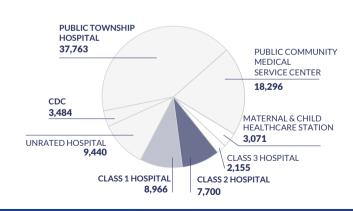


LIAISON 💥

 Professional Medical Service Institution



Basic Medical Service Institution





Molecular Diagnostics

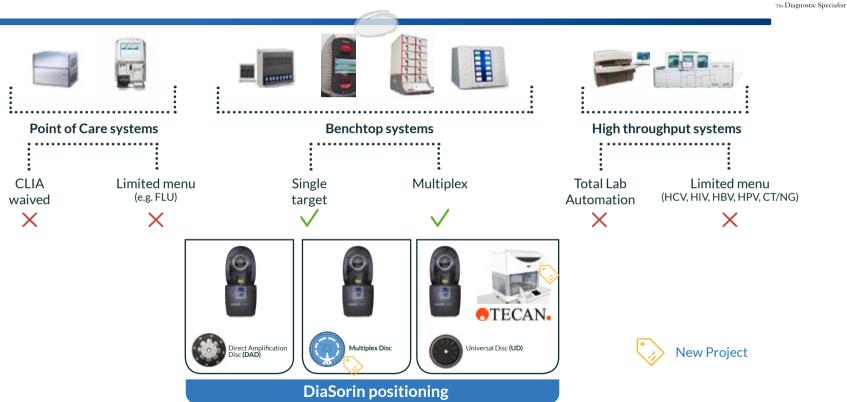
Technologies in the Molecular Diagnostic Market





Platforms in the Molecular Diagnostic Market





Our technology: Liaison MDX







PCR Based ASRs & Kits

LIAISON MOX

Compact. Powerful. Expandable.

Unique technology developed by 3M, with no extraction required





Versatile Same platform, multiple discs

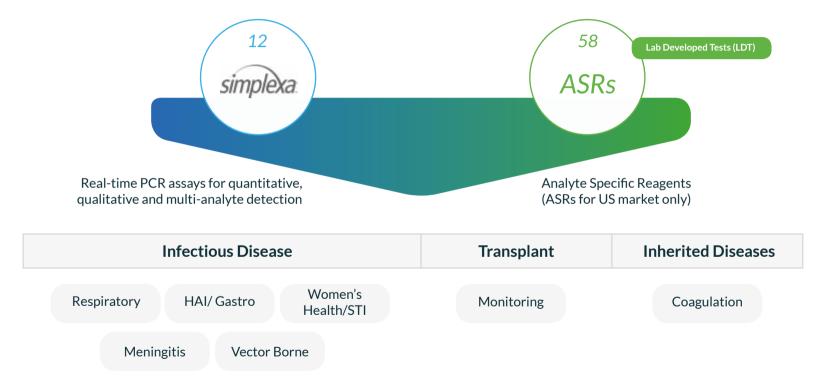
Direct Amplification Disc (DAD)

8 reaction well Low to Mid Volume Universal Disc (UD)

96 reaction well High Volume

DiaSorin menu positioning





Molecular kits and ASRs

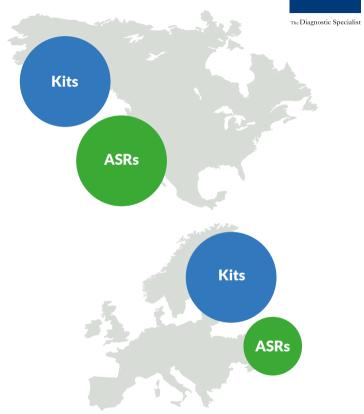
DiaSorin

Kits

- Produced by manufacturer rigorously tested for safety and efficacy in clinical trials for "approval or clearance"
- Level of complexity given to approved test
- Highly complex to Clia Waived

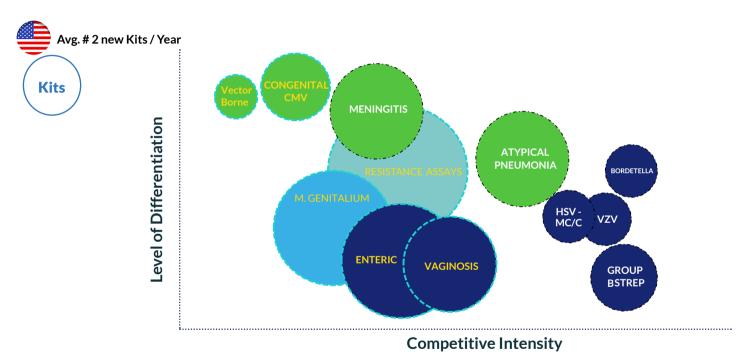
ASRs

- Sold as separate components instead of a kit, building blocks or "active ingredients" of LDT
- Manufactured in compliance with cGMPs to help ensure quality



Molecular Kits Pipeline Strategy





Differentiating specialties

High volume specialties

Me too tests

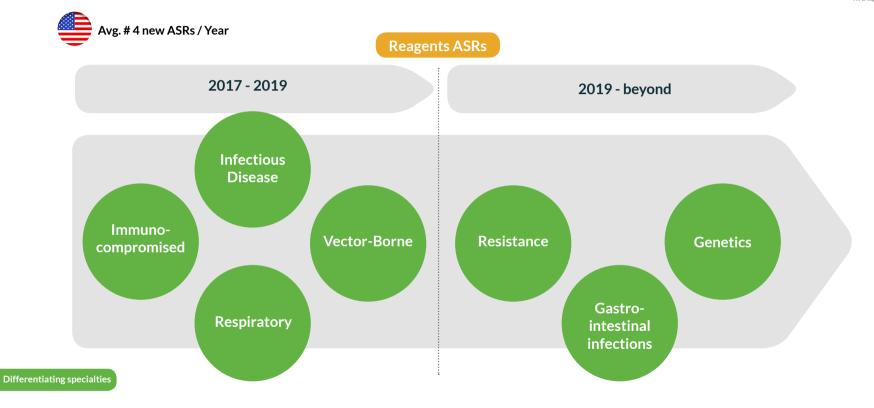
3 years pipeline strategy

0

3-5 years pipeline strategy

ASRs Pipeline Strategy





Europe: Options in High Throughput testing







HIV Hepatitis B Virus Hepatitis C Virus

Big Players
Established Systems
Well Served
Highly Competitive
Very Late Entry





CT/NG/TV HPV

Established Players Competitive Arena Barriers to Entry (HPV) Rapidly Eroding Price





CMV/EBV/BKV HSV/VZV HHV6/HHV8/Adeno Parvo/JCV

No Clear Leader Big Players Absent Improve Workflow More Stable Price DS knows this Market



Post Transplantation offers path to entry

Europe Molecular Post Transplant





Strategy

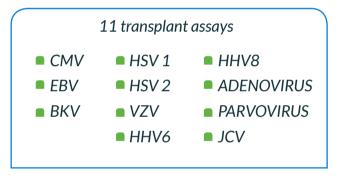
Instrument for extraction/PCR set up



 LIAISON MDX for Amplification



Provide complete transplant menu



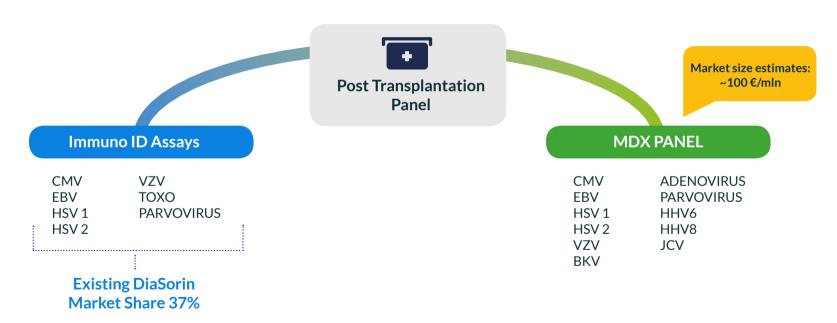


Europe: IMMUNO - MDX Synergy





Expand cross selling opportunity IMMUNO-MDX with most complete panel





The Diagnostic Specialist

Mid-term objectives

2019 targets



- Solid growth of the Immunoassay franchise with addition of innovative and differentiating new products
- Launch of Liaison XS allows penetration of the small labs/POLs segment
- QIAGEN partnership demonstrates that DiaSorin is seen well positioned to serve the Specialty market also by other large IVD players
- Conversion of SIEMENS' Elisa customers base to LIAISON XL/XS platforms
- Molecular Diagnostics is a second leg and will offer lots of opportunities to develop Specialty ID products
- Strong financial performance driven by solid margins in both segments (IA and Molecular)
- Committed to targeted bolt on acquisitions to strengthen our product portfolio or allow access to new customers in consolidated markets

2019 Company Guidance

Revenues ~ 775 €/mln

CAGR 16-19: ~ +11%

EBITDA 295-300 €/mln EBITDA Margin: ~ 38.5%

CAGR 16-19: ~ +11%

NET RESULT 160-165 €/mln On sales: ~ 21.0%

CAGR 16-19: ~ +13%

CUMULATIVE FREE CASH FLOW 465-475 €/mln

Business Development, partnerships and M&A



The Diagnostic Specialist

CLIA menu

2008-2009

2010

2011-2012

2013-2014

2015-2016

2017

Technological evolution

expansion

LIAISON XI

HAISON IAM LIAISON IXT

HAISON MDX

Poland

LIAISON XS project (launch in 2019)







BIOTRIN

Portugal Austria Czech Republic Canada Australia Ireland South Africa Netherlands

MERIDIAN

BIOSCIENCE

India

Switzerland

ROCHE

BECKMAN COUITER

FOCUS DIAGNOSTICS **OIAGEN**

TECAN

SIEMENS ELISA business

MURFX (ABBOTT ELISA business)

NORDIAG



The Diagnostic Specialist

FY 2017 Results

FY'17 guidance achieved



FY 2017 Guidance DID NOT include 2 elements with opposite impact on the P&L:

- **positive contribution** from the **acquired Siemens' ELISA business** (from Sept 29, 2017) both at Revenues and EBITDA level
- one-off costs related to the Irish manufacturing facility closing, which affected Q4'17 EBITDA

| Net of the above mentioned extraordinary elements, FY'17 guidance was achieved | | 2017 Adjusted (**) | |
|--|---|--------------------|----------|
| Revenues | Growth equal to around +11% at CER compared with 2016 (*) | 11.5% at CER | V |
| EBITDA | Growth equal to around +13% at CER compared with 2016 (*) | 13.0% at CER | V |

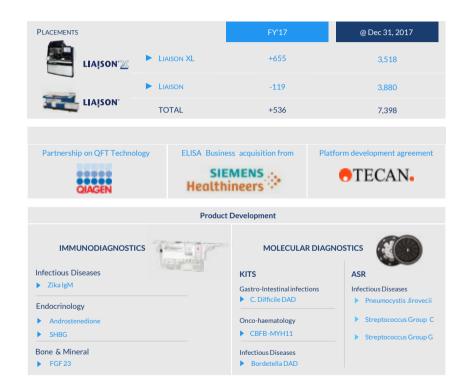
^{* 2016} EUR/US\$ exchange rate: 1.1

(**) Adjustment = Managerial outlook on reported data, net of positive contribution from Siemens' ELISA business (acquired on Sept 29, 2017) and non recurring costs related to the closing of the Irish facility

FY'17 main topics



| | FY'17 | | |
|------------------------------|------------------------------------|--|--|
| REVENUES | €/mln 637.5 +12.0% @CER +13.1% | | |
| CLIA ex Vitamin D 25 OH | +10.6% @CER +11.4% | | |
| ▶ Vitamin D 25 OH (CLIA) | -1.4% @ CER -0.3% | | |
| ELISA | +10.0% @CER +10.7% | | |
| Molecular tests | +79.5% @CER +82.7% | | |
| Instruments & Other revenues | +12.1% @CER +13.4% | | |
| EBITDA REPORTED | €/mln 237.9 +9.5% @ CER +11.5% | | |
| ADJUSTED EBITDA* | €/mln 241.2 +11.0% @ CER +13.0% | | |
| EBIT REPORTED | €/mln 184.4 +6.8% | | |
| ADJUSTED EBIT* | €/mln 192.1 +11.3% | | |
| NET RESULT | €/mln 139.9 +24.2% | | |
| FCF | €/mln 132.1 | | |
| NFP | €/mln 149.3 | | |
| ORDINARY DIVIDEND | € 0.85 per share | | |
| EXTRAORDINARY DIVIDEND | € 1.80 per share | | |

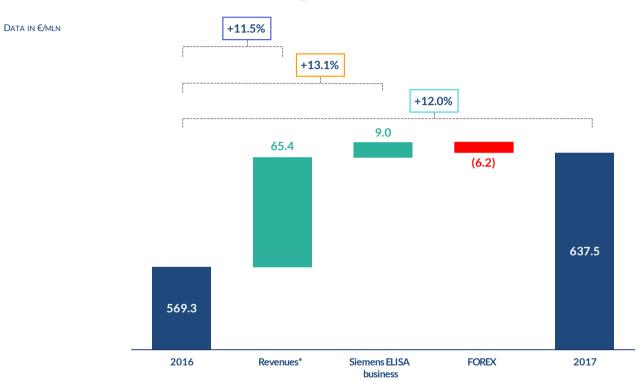


(*) Adjustment = Managerial outlook on reported data: net of positive contribution from Siemens' ELISA business (acquired on Sept 29, 2017) and non recurring costs related to the closing of the Irish facility

32

FY'17 Revenues bridge





 $^{^* @ \} guidance \ consolidation \ perimeter \ (including \ Dia Sorin \ Molecular \ contribution \ and \ excluding \ Siemens' \ ELISA \ business \ contribution)$

Q4'17 and FY'17 Revenues



| | | Q4'17 vs. Q4'16 | FY'17 vs. FY'16 |
|----------|-----------|-----------------------|-----------------------|
| | @ current | +8.2% | +12.0% |
| Revenues | @ CER | +12.4% | +13.1% |

Growth driven by all CLIA tests, net of Vitamin D 25 OH, with particular evidence on:

- Infectious Diseases
- Hepatitis
- Torch
- Gastro-Intestinal Testing
- Vitamin D 1,25

Siemens' Elisa business acquisition contributing for €/mln 9.0

FY Forex negative impact = -€/mln 6.2

Positive performance of all geographies

Q4'17 and FY'17 Revenues: breakdown by technology



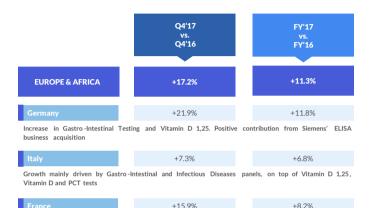
| | | | Q4'17 vs. Q4'16 | FY'17 vs. FY'16 |
|------|----------------------------------|-----------|-----------------------|-----------------------|
| CLIA | CLIA ex Vitamin D 25 OH tests | @ current | +7.2% | +10.6% |
| | | @ CER | +10.1% | +11.4% |
| | Vitamin D | @ current | -2.9% | -1.4% |
| | 25 OH test (CLIA) | @ CER | +2.9% | -0.3% |
| | ELISA tests | @ current | +30.5% | +10.0% |
| | ELION (CSC) | @ CER | +34.5% | +10.7% |
| | Molecular Diagnostic tests | @ current | +7.8% | +79.5% |
| | | @ CER | +15.9% | +82.7% |
| | Instruments & Consumables | @ current | +5.1% | +12.1% |
| | | @ CER | +9.0% | +13.4% |

 $Revenues\ include\ Siemens'\ ELISA\ business\ acquired\ on\ Sept\ 29, 2017\ and\ Focus\ business\ acquired\ in\ May\ 2016$

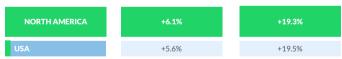
Q4'17 and FY'17 Revenues*: breakdown by geography







Continuous growth in all CLIA ex Vit D 25 OH tests (+7.4% vs. FY 2016). Positive contribution from Siemens



Increase in all CLIA ex Vit D 25 OH tests: good performance of Infectious Diseases and Prenatal diseases tests in addition to positive contribution of the molecular business



Sales reduction mainly driven by Venezuelan market

ELISA acquisition

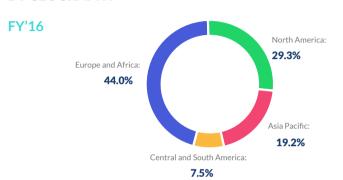
^{*} Managerial outlook on reported data; FY'17 sales @ FY'16 exchange rates Revenues include Siemens' ELISA business acquired on Sept 29, 2017 and Focus business acquired in May 2016

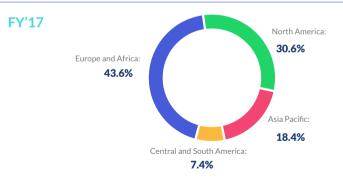
FY'17 Revenues Breakdown



The Diagnostic Specialist

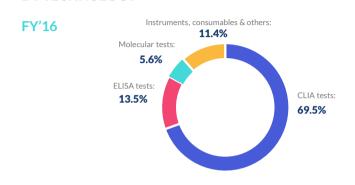


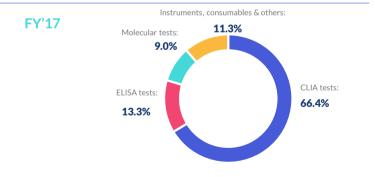




Revenues include Siemens' ELISA business acquired on Sept 29, 2017 and Focus business acquired in May 2016

BY TECHNOLOGY

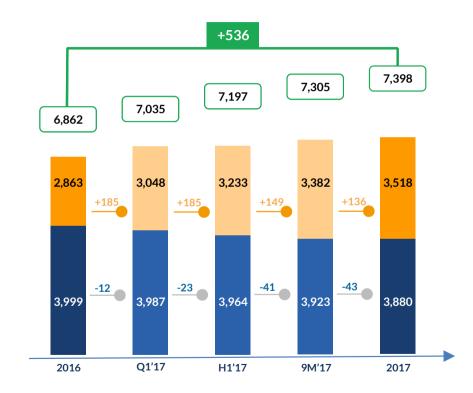




Installed base expansion

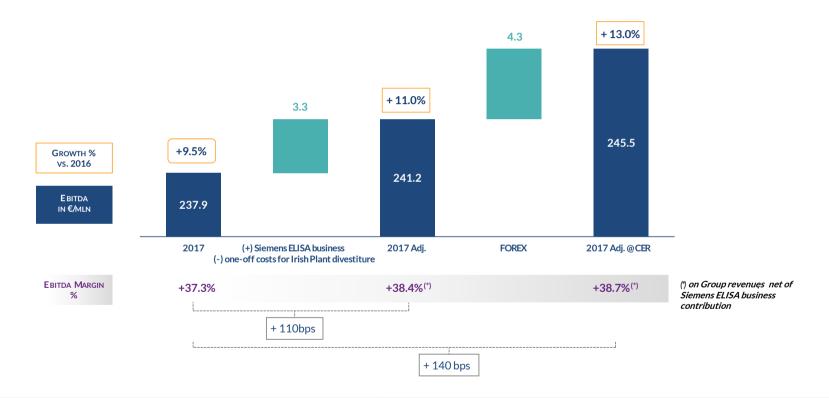






FY'17 EBITDA bridge







Business Development

Business and product development



| | PARTNERSHIPS | | | PORTFOLIO ACQUISITION | NEW PRODUCT CO-DEVELOPMENT | NEW PLATFORMS DEVELOPMENT | |
|--------------------|--|--|---|---|--|--|--|
| | Roche | BECKMAN COULTER in China | BECKMAN COULTER in the US | SIEMENS Healthineers | QIAGEN | LIAJSON' | •TECAN• |
| Rationale | Increase penetration in big labs | Increase penetration in big labs | Launch Hepatitis & Retroviruses panel | Market share: conversion from ELISA to CLIA | New market opportunities leveraging on QFT technology | Access to new mkt segment: POLs (US) Class I-II hospitals (China) Hub and Spoke (EU) | Extraction for European post transplantation strategy |
| Technology | Immuno (CLIA) | Immuno (CLIA) | Immuno (CLIA) | Immuno (ELISA) | Immuno (CLIA) | Immuno (CLIA) | Molecular (Extraction) |
| Impact on revenues | | | | | | | |
| 2017 | | | | | | | |
| 2018 | | | | | | | |
| 2019 | | | | | | | |
| Beyond 2019 | | | | | | | |



FY 2018 Company Guidance

FY 2018 Company Guidance





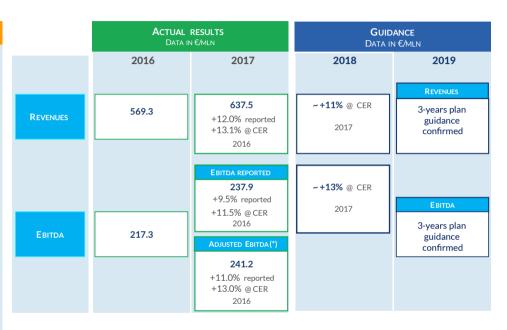
43

2017-2019 guidance



2017-2019 STRATEGIC GOALS

- Solid growth of Immunoassay franchise with addition of innovative and differentiatingnew products
- 2 Launch of LIAISON XS allows penetration of the small labs/POLs segment
- QIAGEN partnership demonstrates that DiaSorin is seen well positioned to serve the Specialty market also by other large IVD players
- Conversion of SIEMENS' Elisa customers base to LIAISON XL/XS platforms
- Molecular Diagnostics is a second leg and will offer lots of opportunities to develop Specialty ID products
- Strong financial performance driven by solid margins in both segments (Immunoassay and Molecular)
- Committed to targeted bolt on acquisitions to strengthen our product portfolioor allow access to new customers in consolidated markets



(*) Managerial outlook on reported data: net of positive contribution from acquisition of Siemens' ELISA business and non recurring costs related to closing of Irish facility



The Diagnostic Special

Annexes





The Diagnostic Specialist

| Data in € million | 2016 | 2017 | Change | |
|----------------------------------|---------|---------|----------|--------|
| Data in € million | | | amount | % |
| Net revenues | 569.3 | 637.5 | +68.2 | +12.0% |
| Gross profit | 389.2 | 431.9 | +42.7 | +11.0% |
| Gross Margin | 68.4% | 67.7% | -61 bps | |
| S&M | (109.5) | (123.2) | -13.7 | +12.5% |
| R&D | (37.7) | (43.6) | -5.9 | +15.7% |
| G&A | (60.0) | (64.7) | -4.6 | +7.7% |
| Total operating expenses | (207.2) | (231.5) | -24.3 | +11.7% |
| % on sales | (36.4)% | (36.3)% | +8 bps | |
| Other operating income (expense) | (9.3) | (16.0) | -6.7 | +71.5% |
| EBIT | 172.6 | 184.4 | +11.8 | +6.8% |
| EBIT margin | 30.3% | 28.9% | -139 bps | |
| Net financial income (expense) | (4.4) | (5.7) | -1.3 | +29.4% |
| Profit before taxes | 168.2 | 178.7 | +10.5 | 6.2% |
| Income taxes | (55.6) | (38.8) | +16.8 | -30.1% |
| Net result | 112.6 | 139.9 | +27.3 | +24.2% |
| EBITDA | 217.3 | 237.9 | +20.6 | +9.5% |
| EBITDA margin | 38.2% | 37.3% | -85 bps | |
| Adjusted EBITDA (*) | | 241.2 | +23.9 | +11.0% |
| Adj. EBITDA margin (**) | | 38.4% | +21 bps | |
| Adjusted EBIT (*) | | 192.1 | +19.5 | +11.3% |
| Adj. EBIT margin (**) | | 30.6% | +25 bps | |

(*) Adjustment = Managerial outlook on reported data: net of positive contribution from Siemens' ELISA business (acquired on Sept 29, 2017) and non recurring costs related to the closing of the Irish facility (**) Adjusted margins = calculated on Group revenues, net of Siemens ELISA business contribution





| Data in € million | 12/31/2016 | 12/31/2017 | Change |
|---------------------------------|------------|------------|--------|
| Goodwill and intangibles assets | 357.1 | 344.4 | -12.7 |
| Property, plant and equipment | 92.1 | 92.3 | +0.2 |
| Other non-current assets | 24.0 | 23.8 | -0.2 |
| Net working capital | 165.0 | 190.7 | +25.7 |
| Assets held for sale | - | 4.0 | +4.0 |
| Other non-current liabilities | (46.1) | (62.5) | -16.5 |
| Net Invested Capital | 592.2 | 592.7 | +0.4 |
| Net Financial Position | 71.2 | 149.3 | +78.1 |
| Total Shareholders' equity | 663.4 | 742.0 | +78.6 |

FY'17 results: Cash Flow Statement



| Data in € million | 2016 | 2017 | Change |
|--|---------|--------|--------|
| Cash and cash equivalents at the beginning of the period | 212.2 | 130.5 | -81.7 |
| | | | |
| Cash provided by operating activities | 165.6 | 167.4 | +1.8 |
| Cash used in investing activities | (34.9) | (38.0) | -3.1 |
| Cash provided/(used) in financing activities | (5.9) | (55.6) | -49.7 |
| Acquisitions of companies and business operations | (263.6) | (31.5) | +232.0 |
| Net change in cash and cash equivalents before investments in financial assets | (138.7) | 42.4 | +181.1 |
| | | | |
| Divestment/(Investments) in financial assets | 57.0 | (13.5) | -70.5 |
| | | | |
| Net change in cash and cash equivalents | (81.7) | 28.9 | +110.6 |
| | | | |
| Cash and cash equivalents at the end of the period | 130.5 | 159.3 | +28.9 |



The Diagnostic Specialist